

Report of the Head of Governance and Scrutiny Support

Report to Scrutiny Board (Infrastructure, Investment and Inclusive Growth)

Date: 25 July 2018

Subject: Leeds Inclusive Growth Strategy, Supporting the delivery of the Big Ideas – Scrutiny Scoping Discussion

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is the decision eligible for Call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

1. Summary of Main Issues

- 1.1 Leeds City Council has an ambition to be the best city in the UK: one that is compassionate and caring with a strong economy, which tackles poverty and reduces inequalities. It wants Leeds to be a city that is fair and sustainable, ambitious, creative and fun for all with a council that its residents can be proud of: the best council in the country. The Best Council Plan 2018/19 – 2020/21 states that not everyone in Leeds is benefiting fully from the City’s economic success. The Plan highlights that overall the prospects for economic growth in Leeds remain robust, supported by the city’s skilled workforce, the growth and innovation of its firms and universities, and the progress being made with infrastructure. However, this potential for growth will only be fulfilled if progress is sustained, and by taking action to improve performance. This includes tackling poverty, improving health and wellbeing, supporting greater resilience across the city, boosting housing growth and regeneration, continuing to define and express our culture, increasing productivity, attracting and retaining a skilled workforce, and enhancing transport and infrastructure.
- 1.2 The Best Council Plan outlines a number of priorities which includes: -
- Improving transport connections, safety, reliability and affordability
 - Strengthening ‘Smart City’ infrastructure and increasing digital inclusion
 - Improving the city’s infrastructure and natural environment, including flood protection
 - Supporting growth and investment, helping everyone benefit from the economy to their full potential

- Supporting businesses and residents to improve skills, helping people into work and into better jobs
- Targeting work to tackle poverty in priority neighbourhoods
- Tackling low pay
- Housing of the right quality, type, tenure and affordability in the right places

1.3 The Leeds Inclusive Growth Strategy 2018 – 2023, attached as appendix 1, was agreed by Executive Board on the 27th of June 2018. The Strategy complements the aims in the Best Council Plan to encourage growth that is sustainable and inclusive, and supports the delivery of best council plan priorities. It provides a framework for how best to deliver growth that is inclusive and benefits all citizens and communities. It sets out a series of ideas and actions for growth, as well as broad themes of the Leeds economy and targeted sectors around the three themes of People, Place and Productivity.

1.4 At its meeting on the 20 of June 2018, Scrutiny Board (Infrastructure, Investment and Inclusive Growth) considered their work programme for the 2018/19 municipal year. At this meeting the Board identified the Leeds Inclusive Growth Strategy as a potential area of focus for this municipal year and agreed that there may be opportunity to influence and shape the implementation of the strategy to support the achievement of the desired outcomes detailed in the Big Ideas. The Board resolved to consider this further on the 25 July 2018 in order to determine the scope of the work to be undertaken.

2. Recommendation

The Scrutiny Board (Infrastructure, Investment and Inclusive Growth) is recommended to:

- a) note the information contained within this report, and the appended Leeds Inclusive Growth Strategy 2018 – 2023
- b) note the information presented at the meeting 25 July 2018
- c) agree the scope of the review/inquiry having regard to advice provided in paragraphs 2.2 to 2.5
- d) agree that terms of reference be drafted by the Principal Scrutiny Advisor and brought to the next Scrutiny Board meeting for consideration and agreement.

1 Purpose of this report

- 1.1 This report sets out information to enable the Scrutiny Board to determine the scope of work required relating to the delivery of the relevant Big Ideas outlined in the Leeds Inclusive Growth Strategy 2018 - 2023, and to determine draft terms of reference for agreement at the next Scrutiny Board meeting.

2. Determining the Scope of a Scrutiny Review or Inquiry

- 2.1 At its meeting on the 20 of June 2018, Scrutiny Board (Infrastructure, Investment and Inclusive Growth) considered their work programme for the 2018/19 municipal year. At this meeting the Board identified the Leeds Inclusive Growth Strategy as a potential area of focus for this municipal year and agreed that there may be opportunity to influence and shape the implementation of the strategy to support the achievement of the desired outcomes detailed in the Big Ideas. The Board resolved to consider this further on the 25 July 2018 in order to determine the scope of the work to be undertaken.
- 2.2 In accordance with the Terms of Reference for the Scrutiny Board (Infrastructure, Investment and Inclusive Growth) eight of the twelve the Big Ideas come under this Boards remit either wholly or in part (see page 73 - 75 for a full summary of the Big Ideas). These are as follows:

PEOPLE	PLACE	PRODUCTIVITY
5 – Supporting places and communities to respond to economic change 6 – Doubling the size of the City Centre 7 – Building a federal economy – creating jobs close to communities 8 – 21st century infrastructure	3 - Employers and People at the centre of the education and skills system 4 – Working together to create better jobs, tackling low pay and boosting productivity.	9 – Leeds as a digital city 10 – Backing Innovators and entrepreneurs in business and social enterprises

- 2.3 When considering any are of work the Board should

- Ensure any Scrutiny undertaken has clarity and focus of purpose and will add value and can be delivered within an agreed time frame;
- Avoid pure “information items” except where that information is being received as part of a policy/scrutiny review;
- Seek the advice of the Scrutiny officer, the relevant Director and Executive Member about available resources;
- Avoid duplication by having a full appreciation of any existing forums already having oversight of, or monitoring a particular issue;
- Balanced in terms of the workload across the Scrutiny Boards and as to the type of Scrutiny taking place;

- Sufficiently flexible to enable the consideration of urgent matters that may arise during the year.

2.4 When considering the scope of any potential review or inquiry the Scrutiny Board should consider the following:

- What are the specific areas/issues that require further Scrutiny, and where can Scrutiny provide support and challenge, and add value?
- What are the desired outcomes linked to this review?
- Is there a specific deadlines linked to this review?
- What information is required?
- Who needs to be involved, and possible contributors to the review.

For example:

- Leeds City Council Officers
- Elected Members
- Key Partners, Stakeholders, Government Departments and Community Organisations

2.5 The Board should also reflect upon areas of scrutiny already scheduled into the work programme. It has been established that a number of the Big Ideas will already be examined, either wholly or in part, by this Board. These are referenced in the work programme on pages 227 - 230 and relate specifically to:

PEOPLE	PLACE	PRODUCTIVITY
5 – Supporting places and communities to respond to economic change 6 – Doubling the size of the City Centre 7 – Building a federal economy – creating jobs close to communities 8 – 21st century infrastructure	3 - Employers and People at the centre of the education and skills system	9 – Leeds as a digital city

2.6 Draft terms of reference will be drawn up to reflect the Boards conclusions. The Chair and the Principal Scrutiny Advisor will also consult with the relevant Director and Executive Board Members regarding resources in order to determine the scheduling of work, which will be reflected in the work programme presented for formal consideration and approval by the Scrutiny Board at its next meeting. Additional guidance will also be sought from Officers (City Development) by the Principal Scrutiny Advisor in order to develop the terms of reference for the potential review or inquiry.

3. Timetable of work

3.1 Any review or inquiry can take place over a limited number of sessions from September 2018 until the end of December 2018. In accordance with the current schedule of meetings any Scrutiny statements or inquiry report arising would need to be agreed on or before the meeting 20 February 2019. The length of any review

and range of evidence to be collected is subject to change by agreement of the Board. Any changes may have an impact on the completion date of statements/inquiry report for agreement by the Scrutiny Board.

4 Corporate Considerations

4.1 Consultation and Engagement

The board may undertake consultation should it be deemed appropriate in order to conduct gather necessary evidence.

4.2 Equality and Diversity / Cohesion and Integration.

4.2.1 Equality Improvement Priorities have been developed to ensure our legal duties are met under the Equality Act. The priorities will help the council to achieve its ambition to be the best City in the UK and ensure that as a city work takes place to reduce disadvantage, discrimination and inequalities of opportunity.

4.2.2 Equality and diversity should be a consideration throughout any Scrutiny review/inquiry and due regard should be given to equality through the use of evidence, written and verbal, outcomes from consultation and engagement activities.

4.2.3 The Scrutiny Board may engage and involve interested groups and individuals (both internal and external to the council) to gather evidence.

4.3 Council Policies and City Priorities

The work of the Scrutiny Board should support objectives as defined in The Vision for Leeds 2011 – 2030, the Best Council Plan 2018/19 – 2020/21 and the Leeds Inclusive Growth Strategy 2018 – 2023.

4.4 Resources and Value for Money

There is no resource or value for money implications relating to this report.

4.5 Legal Implications, Access to Information and Call In

None

4.6 Risk Management

There are no risk implications relating to this report.

5 Recommendations

The Scrutiny Board (Infrastructure, Investment and Inclusive Growth) is recommended to:

- a) note the information contained within this report, and the appended Leeds Inclusive Growth Strategy 2018 – 2023
- b) note the information presented at the meeting 25 July 2018
- c) agree the scope of the review/inquiry having regard to advice provided in paragraphs 2.2 to 2.5

- d) agree that terms of reference be drafted by the Principal Scrutiny Advisor and brought to the next Scrutiny Board meeting for consideration and agreement.

6 Background documents¹

None

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.